## **GROUP FIVE-YEAR FINANCIAL SUMMARY**

	Financial Year ended 31 March					
	2017	2016	2015	2014	2013	
		(Restated)*				
Income Statement (S\$ million)						
Revenue	1,348.5	1,151.5	919.6	821.1	658.8	
Operating profit (1)	58.4	284.3	186.4	227.5	174.4	
EBITDA (2)	118.1	326.6	229.0	263.7	214.1	
Net profit (3)	33.4	248.9	157.6	192.0	136.5	
Exceptional items, net of tax (4)	82.2	(95.3)	2.6	(42.5)	4.5	
Underlying net profit (5)	115.6	153.6	160.2	149.5	141.0	
Balance Sheet (S\$ million)						
Total assets	2,716.6	2,426.5	2,210.7	1,740.5	1,924.0	
Ordinary shareholders' equity	1,359.3	1,203.6	1,117.2	765.5	690.4	
Cash and cash equivalents	366.6	126.6	584.1	404.4	628.3	
Net (cash)/net debt	(2.6)	153.6	(345.8)	(170.3)	(91.8)	
Perpetual securities	346.8	346.8	346.8	346.8	346.8	
Net debt plus perpetual securities (6)	344.2	500.5	1.0	176.5	255.1	
Cash Flow (S\$ million)						
Net cash inflow from						
operating activities	200.1	131.4	235.0	241.8	203.0	
Capital expenditure (cash)	199.8	279.7	104.4	37.8	24.4	
Free cash flow (7)	0.3	(148.3)	130.6	204.1	178.6	

## **GROUP FIVE-YEAR FINANCIAL SUMMARY**

Financial Year ended 31 March					
2017	2016	2015	2014	2013	
	(Restated)*				
0.0	00.4	04.0	00.1	20.5	
				32.5	
2.5				20.7	
1.7	14.0	10.3	13.1	10.0	
2.6	21.5	16.7	26.4	27.2	
N.M. <sup>(8)</sup>	12.8	N.M. <sup>(8)</sup>	N.M. <sup>(8)</sup>	N.M. <sup>(8)</sup>	
25.3	41.6	0.1	23.1	36.9	
13.3	42.1	36.4	41.6	16.8	
0.85	10.86	6.85	9.32	6.44	
0.00	10.00	0.00	3.02	0.44	
<b>5.00</b>	7.40	7.00	7.07	7.40	
				7.46	
77.3	72.3	68.4	58.5	54.8	
3.50	7.00	6.25	6.25	6.25	
-	_	0.75	_	_	
	8.8 2.5 1.7 2.6 N.M. <sup>(8)</sup> 25.3 13.3 0.85 5.28 77.3	2017 2016 (Restated)*  8.8 28.4 2.5 21.6 1.7 14.0  2.6 21.5  N.M. <sup>(8)</sup> 12.8  25.3 41.6  13.3 42.1  0.85 10.86  5.28 7.13 77.3 72.3	2017       2016 (Restated)*       2015         8.8       28.4       24.9         2.5       21.6       17.1         1.7       14.0       10.3         2.6       21.5       16.7         N.M.(8)       12.8       N.M.(8)         25.3       41.6       0.1         13.3       42.1       36.4         0.85       10.86       6.85         5.28       7.13       7.69         77.3       72.3       68.4         3.50       7.00       6.25	2017         2016         2015         2014           (Restated)*         (Restated)*         2014           8.8         28.4         24.9         32.1           2.5         21.6         17.1         23.4           1.7         14.0         10.3         13.1           2.6         21.5         16.7         26.4           N.M.(8)         N.M.(8)         N.M.(8)           25.3         41.6         0.1         23.1           13.3         42.1         36.4         41.6           0.85         10.86         6.85         9.32           5.28         7.13         7.69         7.87           77.3         72.3         68.4         58.5           3.50         7.00         6.25         6.25	

## Notes:

- (1) Operating profit is defined as profit before net interest expense, tax and share of profit or loss of associated companies and joint ventures.
- EBITDA is defined as profit before interest, tax, depreciation, amortisation and impairment (excluding intangible assets and investments in associated company).
- (3) Net profit is defined as profit after tax and minority interest.
- (4) Exceptional items comprised one-off items such as asset impairment, fair value changes on investment properties, gains or losses on sale of investments and property, plant and equipment and M & A related professional fees.
- (5) Underlying net profit is defined as net profit before exceptional items, net of tax.
- (6) Net debt plus perpetual securities and its ratio to ordinary shareholders equity are presented for comparative purposes.
- (7) Free cash flow refers to net cash inflow from operating activities less cash capital expenditure.
- (8) N.M. Not meaningful.
- The 2016 figures have been restated to reflect adjustments to business combination fair values and revision to contingent consideration payables.