Group Five-Year Financial Summary

	Financial Year ended 31 March				
_	2019	2018	2017	2016	2015
		Restated	Restated	Restated	Restated
Income Statement (S\$ million)					
Revenue	1,556.7	1,513.4	1,384.3	1,190.9	963.5
Profit on operating activities	136.3	146.9	147.0	188.9	191.1
EBITDA (1)	117.9	225.3	118.1	326.6	229.0
Net profit (2)	19.0	135.5	33.4	248.9	157.6
Exceptional items, net of tax (3)	81.1	(29.2)	82.2	(95.3)	2.6
Underlying net profit (4)	100.1	106.3	115.6	153.6	160.2
Balance Sheet (S\$ million)					
Total assets	2,619.2	2,684.1	2,666.7	2,426.5	2,210.7
Ordinary shareholders' equity	1,266.2	1,359.1	1,306.6	1,203.6	1,117.2
Cash and cash equivalents	392.2	314.1	366.6	126.6	584.1
Net (cash)/net debt	(101.3)	(70.1)	(2.6)	153.6	(345.8)
Perpetual securities	346.8	346.8	346.8	346.8	346.8
Net debt plus perpetual securities (5)	245.5	276.8	344.2	500.5	1.0
Cash Flow (S\$ million)					
Net cash inflow from operating activities	152.2	198.2	200.1	131.4	235.0
Capital expenditure (cash)	31.3	62.1	199.8	279.7	104.4
Free cash flow (6)	120.9	136.1	0.3	(148.3)	130.6
Key Ratios					
EBITDA margin (%)	7.6	14.9	8.5	28.4	24.9
Net profit margin (%)	1.2	9.0	2.4	21.6	17.1
Return on average invested capital (%)	1.0	6.7	1.7	14.0	10.3
Return on average ordinary shareholders equity (%)	1.4	10.2	2.7	21.5	16.7
Net debt to ordinary shareholders equity (%)	N.M.	N.M.	N.M. ⁽⁷⁾	12.8	N.M. ⁽⁷⁾
Net debt plus perpetual securities to ordinary					
shareholders equity (%) (5)	19.4	20.4	26.3	41.6	0.1
EBITDA to interest expense (number of times)	11.5	21.3	13.3	42.1	36.4
Per Share Information (S cents)					
Earnings per share – basic	0.18	5.32	0.85	10.86	6.85
Earnings per share – underlying net profit (5)	4.43	4.68	5.28	7.13	7.69
Net assets per share	71.7	75.4	72.7	71.7	68.2
Dividend per share – ordinary	3.50	3.50	3.50	7.00	6.25
Dividend per share – special	_	_	_	_	0.75

Notes:

⁽I) EBITDA is defined as profit before interest, tax, depreciation, amortisation and impairment (excluding intangible assets and investments in associated companies).

⁽²⁾ Net profit is defined as profit after tax and minority interest.

⁽³⁾ Exceptional items comprised one-off items such as asset impairment, fair value changes on investment properties, gains or losses on sale of investments and property, plant and equipment and M&A related professional fees.

 $^{^{(4)}}$ Underlying net profit is defined as net profit before exceptional items, net of tax.

⁽⁶⁾ Net debt plus perpetual securities and its ratio to ordinary shareholders equity are presented for comparative purposes.

Free cash flow refers to net cash inflow from operating activities less cash capital expenditure.

⁽⁷⁾ N.M. Not meaningful.