GROUP FIVE-YEAR FINANCIAL SUMMARY

	Financial Year ended 31 March				
	2021	2020	2019	2018	2017
Income Chatemant (CO million)					
Income Statement (S\$ million)	1 404 7	1 212 0	1 222 2	1 510 4	1 20 4 2
Revenue ⁽¹⁾	1,404.7	1,313.8	1,323.3	1,513.4	1,384.3
Profit on operating activities ⁽¹⁾	79.3	143.6	182.5	146.9	147.0
EBITDA ⁽¹⁾ (2)	136.6	202.3	251.9	225.3	118.1
Net profit ⁽³⁾	47.6	91.1	19.0	135.5	33.4
Exceptional items, net of tax ((loss) / income)(1)(4)	(12.5)	(9.1)	37.9	29.2	(82.2)
Underlying net profit ⁽⁵⁾	60.1	100.2	100.1	106.3	115.6
Balance Sheet (S\$ million)					
Total assets	2,721.8	2,751.6	2,619.2	2,684.1	2,666.7
Ordinary shareholders' equity	1,276.8	1,252.6	1,266.2	1,359.1	1,306.6
Total shareholders' equity	1,671.4	1,642.3	1,660.5	1,746.2	1,705.0
Cash and cash equivalents	501.2	493.0	392.2	314.1	366.6
Net cash	(178.9)	(128.6)	(101.3)	(70.1)	(2.6)
Perpetual securities	346.8	346.8	346.8	346.8	346.8
Net cash plus perpetual securities ⁽⁶⁾	167.9	218.3	245.5	276.8	344.2
Cash Flow (S\$ million)					
Net cash inflow from operating activities	215.4	183.2	152.2	198.2	200.1
Capital expenditure (cash)	21.9	27.1	31.3	62.1	199.8
Free cash flow ⁽⁷⁾	193.6	156.0	120.9	136.1	0.3
Koy Pakina					
Key Ratios EBITDA margin (%) ⁽¹⁾	9.7	15.4	19.0	14.9	8.5
Net profit margin (%) ⁽¹⁾	3.4	6.9	1.4	9.0	2.4
Return on average invested capital (%)	2.4	4.6	1.0	6.7	1.7
Return on average ordinary shareholders equity (%)	3.8	7.2	1.4	10.2	2.7
Net debt to ordinary shareholders equity (%)	N.M. ⁽⁸⁾	N.M. ⁽⁸⁾	N.M. ⁽⁸⁾	N.M. ⁽⁸⁾	N.M. ⁽⁸⁾
Net cash plus perpetual securities to	14.141.	14.171.	14.171.	14.141.	14.171.
total shareholders equity (%) ⁽⁶⁾	10.0	13.3	14.8	15.8	20.2
EBITDA to finance expense (number of times) ⁽¹⁾	12.4	16.0	30.5	21.3	13.3
EBITE/A to finding expense (number of times)	12.7	10.0	50.5	21.0	10.0
Per Share Information (S cents)					
Earnings per share – basic	1.46	3.39	0.18	5.32	0.85
Earnings per share – underlying net profit ⁽⁵⁾	2.67	4.45	4.43	4.68	5.28
Net assets per share	72.2	71.1	71.7	75.4	72.7
Dividend per share – ordinary	1.10	2.70	3.50	3.50	3.50

Notes

- (1) For financial years ended 31 March 2020 and 2019, the consolidated income statement of the Group is presented as "Continuing Operations", which excludes the U.S. Subsidiaries. Discontinued operations arise from U.S. subsidiaries (as defined in announcement dated 19 September 2019), for which results have been re-presented in accordance with SFRS(I) 5 Non-Current Assets Held for Sale and Discontinued Operations. Accordingly, the key ratios have been re-presented to align the basis of computation.
- (2) EBITDA is defined as profit before tax, adding back interest and depreciation and amortisation expenses.
- (3) Net profit is defined as profit attributable to equity holders of the Company.
- (4) Exceptional items comprised one-off items such as asset impairment, fair value changes on investment properties, gains or losses on sale of investments and property, plant and equipment and M & A related professional fees.
- (5) Underlying net profit is defined as net profit before exceptional items, net of tax.
- (6) Net cash plus perpetual securities and its ratio to ordinary shareholders equity are presented for comparative purposes.
- $(7) \ \ \text{Free cash flow refers to net cash inflow from operating activities less cash capital expenditure}.$
- (8) N.M. Not meaningful.